



**2006 Fall Board of Directors Meeting
Anchorage Marriott Downtown
Anchorage, Alaska**

October 18, 2006

Minutes

- I. CALL TO ORDER.** AIHEC President, Cheryl Crazy Bull called the 2006 Fall Board of Directors meeting to order at 9:40 a.m.
- II. OPENING PRAYER AND ROLL CALL.** President Crazy Bull noted that the opening prayer and roll call for the Membership Meeting would constitute the same for the Board of Directors meeting. The results of the roll call taken at the Membership Meeting were as follows:

Regular Members Present:

Bay Mills Community College
Blackfeet Community College
Cankdeska Cikana Community College
Chief Dull Knife College
College of Menominee Nation
Diné College
Fond du Lac Tribal & Community College
Fort Belknap College
Fort Berthold Community College
Fort Peck Community College
Haskell Indian Nations University
Institute of American Indian Arts
Leech Lake Tribal College
Little Big Horn College
Little Priest Tribal College
Nebraska Indian Community College
Northwest Indian College
Oglala Lakota College
Saginaw Chippewa Tribal College
Salish Kootenai College
Sinte Gleska University
Sitting Bull College
Southwestern Indian Polytechnic Institute

Represented By:

Michael Parish
John Salois
Dr. Cynthia Lindquist Mala
Dr. Richard Littlebear
Dr. Verna Fowler
Ferlin Clark
Patty Petite
Carole Falcon-Chandler
Lyle Gwin, Sr. (*proxy*)
Richard Jackson (*proxy*)
Dr. Karen Swisher
Diane Reyna (*proxy*)
Leah Carpenter
Dr. David Yarlott, Jr.
Dar Bales, Interim President
Micheal Oltrogge
Cheryl Crazy Bull
Thomas Shortbull
Dr. Karen Radell
Dr. Joe McDonald
Lionel Bordeaux
Dr. Laurel Vermillion
Joe Carpio (*proxy*)

Stone Child College
Tohono O’odham Community College
Turtle Mountain Community College
United Tribes Technical College
White Earth Tribal & Community College

Melody Henry
Olivia Vanegas-Funcheon
Dr. James Davis
Phil Baird (*proxy*)
Dr. Robert “Sonny” Peacock

Applicant Members Present

Comanche Nation College
Wind River Tribal College

Dr. Colin K. Winkelman
Marlin Spoonhunter

Regular Members Absent

Crownpoint Institute of Technology
Lac Courte Oreilles Ojibwa Community College
Sisseton Wahpeton College

Applicant Members Absent

Keweenaw Bay Ojibwa Community College

International Member Absent

Red Crow Community College

III. CHANGES TO AGENDA. President Crazy Bull noted the following changes to the agenda: Katherine Gottlieb, President & CEO of the Southcentral Foundation made her presentation at the beginning of the AIHEC Membership Meeting and therefore would not address the Board of Directors meeting; and following the election of officers, an executive session will be convened during which only TCU presidents, those holding valid proxies, and the Executive Director would be present to discuss the renewal of the Executive Director’s employment contract.

IV. 2006 SPRING BOARD OF DIRECTORS MEETING MINUTES. Secretary Cynthia Lindquist Mala presented the minutes of the 2006 Spring Board of Directors meeting for approval.

MOTION: Dr. Verna Fowler moved to accept the minutes of the 2006 Spring Board of Directors meeting, as presented.

OUTCOME: The motion was agreed to by voice vote.

V. TREASURER’S REPORT. In the absence of AIHEC Treasurer Dr. James Shanley, President Crazy Bull presented the Treasurer’s report. Mr. Jay Phillips, AIHEC’s Director of Finance and Administration, distributed financial reports and summaries, including a one-page summary of the FY 2006 financial status report as of August 31, 2006 to Board Members. The report indicated net unrestricted revenue of approximately \$95,000 at the end of the fiscal year. Mr. Shortbull asked about the actual dollar amount of the “reserve.”

Mr. Phillips explained that the fund balance includes approximately \$295,000 in cash (\$200,000 in cash net assets as of the end of FY 2005 -- \$557,000 fund balance minus the REIT -- plus the estimated \$95,000 carryover for FY 2006).

BIA Technical Assistance Contract. The financial reports indicated that approximately \$70,000 to \$75,000 of the FY 2006 BIA Technical Assistance Contract funds are unexpended and that a carryover request will be submitted for this amount. The reason for this relatively large amount of unexpended funds is that AIHEC did not receive the funds from the BIA until May 2006, seven months into the affected fiscal year. AIHEC Central Office was reluctant to expend any of the funds to conduct planned activities in advance of receiving the money.

A discussion followed as to the purpose of the technical assistance contract funds. A number of different options were posed, should sufficient funding be available, including: using the funds to support the work of the central office to support technical assistance activities; allocating a pool of funds that could be accessed by individual tribal colleges and universities (TCUs) for “emergency” issues; distributing technical assistance funds to each college directly, which staff cautioned could pose problems with the Bureau; addressing membership and accreditation related issues; creating a mid-level manager development and support program; creating a first-time presidents boot camp; awarding innovative mini grants to TCUs on a competitive basis; and using the funds to continue the AIMS Initiative.

Ms. Carrie Billy presented a PowerPoint on how the FY 2006 technical assistance funds were used.¹

VI. UPCOMING MEETINGS.

(A) Annual Winter Meeting in Washington, D.C.

Proposed changes to the AIHEC Winter Meeting Format: President Crazy Bull discussed the changes to the format of the annual AIHEC Winter meeting that is held in Washington, D.C. that were proposed during the 2006 AIHEC presidents meeting, in Cloquet, MN. The reasons for the proposed changes to the Winter meeting were outlined as follows:

- The week that AIHEC has held its meeting in recent years is the week after the President’s budget is submitted to Congress. Due in large part to AIHEC’s success with Congress over the past several years, several other American Indian organizations have now opted to come to Washington, DC during the same week. Many within AIHEC believe

¹ See Appendix A for a copy of the PowerPoint presentation.

that the interests of the tribal colleges might be lost among all the other Indian and higher education groups meeting during this time period.

- TCU presidents expressed interest in having more time to meet with targeted Federal agencies to discuss funding opportunities, rather than the one day Federal Symposium that has been held prior to their Hill meeting days.
- Large numbers of TCU participants, especially from Montana, North and South Dakota, have made their Congressional visits more pro forma than substantive. These meetings can involve up to 40 presidents, students, faculty, and board members, which makes substantive discussion in the limited amount of time allotted unrealistic. By convening representative participants (one president and one student from each state) a more substantive discussion can be had of the true needs of the TCUs. Those institutions not attending would each send letters to their Congressional delegation outlining the needs of TCUs in general and their institution in particular. One in person meeting, coupled with letters from all the TCUs in a given state would be much more effective and productive approach to advocating for TCU needs on the Hill.
- Scheduling AIHEC advocacy activities in Washington, D.C. in accordance with the Federal budget and appropriations cycle should prove to be a more effective approach to addressing TCU Federal funding needs. The Federal budget is the focus of Capitol Hill beginning in early February with the submission of the President's budget. However, Federal departments and agencies are not prepared to discuss a new budget until the spring when they begin the process of constructing their budget requests for submission to the Office of Management and Budget. AIHEC staff has once again proposed that the TCU presidents come to DC to meet with relevant Federal departments and agencies, over several days in mid-late April.
- Securing adequate hotel space for both meeting and sleeping rooms in DC has become very difficult during the first few weeks of February. The space issue would easily be eliminated by limiting the number of TCU participants from each state and conducting only Congressional visits in February. Since all TCUs are interested in individually hearing of Federal funding opportunities, presidents could travel to DC in April for a multi-day Federal Symposium.

President Crazy Bull outlined the new format, approved by the Executive Committee, for the AIHEC Winter meeting beginning in 2007.

Phase one: Conduct Congressional meetings with a TCU delegation consisting of one TCU president and one TCU student from each state during the week the President's budget is submitted making AIHEC the first Indian or higher education group to make Hill visits regarding the newly submitted budget.

Phase two: Conduct a 3-day Federal Symposium in mid-April to allow for more in-depth dialogue with Federal agencies at the very beginning of the FY09 budget process.

Several presidents objected to limiting student involvement in the DC meeting. Dr. Gipp and Ms. Goetz explained that with the extraordinarily large meetings as noted above, the Winter meeting is more about a civics lesson for students than an advocacy meeting for TCU concerns and needs. Presidents expressed an understanding of this fact but still want to maintain the Winter meeting as in the past. President Crazy Bull directed that a survey be conducted to allow all presidents to express their opinion on the proposed new format. Results of the survey will determine how the Winter will be conducted.²

- (A) **2007 and 2008 Summer Retreats:** President Crazy Bull asked for volunteers to host the 2007 summer retreat. Dr. Lionel Bordeaux, Sinte Gleska University, and Mr. Ferlin Clark, Diné College, on behalf of the southwest TCUs, each expressed an interest in hosting the summer retreat. Dr. Joe McDonald volunteered to host the meeting in July 2008, which would coincide with the 30th anniversary of Salish Kootenai College.
- (B) **2007 Fall Board of Directors Meeting:** President Crazy Bull asked whether the Board supported convening the AIHEC 2007 Fall Board meeting in Honolulu, Hawaii to coincide with the annual National Indian Education Association (NIEA) conference. The Board determined that it supported continuing its regular practice of convening the AIHEC Fall Board meeting in conjunction with the NIEA annual conference. AIHEC staff was directed to seek space in the same venue as NIEA. President Crazy Bull noted that the World Indigenous Nations Higher Education Consortium (WINHEC) will also be meeting in Hawaii at that time.

VII. NATIONAL INDIAN EDUCATION ASSOCIATION (NIEA). Ryan Wilson, NIEA president, expressed gratitude to the tribal college presidents for scheduling the fall board meeting to coincide with the NIEA meeting in Anchorage, Alaska.

² Issue Update: *After informally surveying a sampling of TCU presidents, President Crazy Bull directed AIHEC staff in early November 2006 to proceed with planning AIHEC's Winter 2007 Hill Meetings as the meetings had been scheduled in the previous years, rather than using the streamlined 2-phase process.*

He said that NIEA's partnership with AIHEC is important and that this partnership was critical in the success of the Native American Languages Act.

VIII. AIHEC CENTRAL OFFICE REPORT. Dr. Gerald Gipp referred members to the preliminary annual report included in the board books for a summary of the key accomplishments for Fiscal Year 2006. AIHEC's 2006 annual report will be published in early 2007 and will contain the FY 2006 audited financial report. Dr. Gipp stated that the monthly updates sent to all tribal college presidents have been reformatted to help measure the progress and successes of AIHEC and bring a better understanding of the benefits of AIHEC relative to the goals and priorities of the new strategic plan.

Dr. Gipp stated that over the next few months, the AIHEC committee system will be reviewed and appropriate changes implemented to ensure the most effective process.

Dr. Gipp reported that the staff transitions at the *Tribal College Journal* have gone smoothly and that *The Journal* is maintaining the same high quality and standards as in past.

He also reported that AIHEC is now eligible to receive contributions through the Combined Federal Campaign. He further stated the need to establish an endowment to stabilize the funding of the Central Office.

IX. REPORTS OF THE AIHEC COMMITTEES.

Communications and External Relations Committee.

Ms. Carole Falcon-Chandler, chair of the Communications and External Relations Committee, indicated that the committee heard three presentations from outside organization.

- (1) New York Metropolitan Museum of Art:** Gail Bruce and Donna Sutton were asked to give a brief summary of their presentation to the committee about mentorship opportunities for TCU students at the New York Metropolitan Museum of Art in New York City. The women stated that the mentorship program is still in the planning stages but they hope to present details of the program at the AIHEC student conference in spring 2007.
- (2) Commission on the Abraham Lincoln Study Abroad Fellowship Program:** Dr. Bill DeLauder, Executive Director of the Commission on the Abraham Lincoln Study Abroad Fellowship Program, gave a presentation on opportunities for students and faculty to spend a semester or year studying at institutions of higher education in other countries.

- (3) **Aboriginal Education at Keyano College:** Leo Jacobs, Chair, Aboriginal Education at Keyano College in Canada, gave a presentation on developing entrepreneurship, industry, and energy resources on tribal lands and the necessities of training the workforce that would be required to develop such programs.

Chair Falcon-Chandler presented the following motions approved by the Committee and forwarded to the Board for consideration.

REQUEST FOR AIHEC STUDENT CONGRESS AUDITED FINANCIAL REPORT:

MOTION: Ms. Falcon-Chandler moved that the AIHEC Board of Directors request that Salish Kootenai College provide an audited financial report of AIHEC Student Congress funds at the spring 2007 AIHEC Board meeting.

OUTCOME: The motion was agreed to by voice vote.

REQUEST FROM OGLALA LAKOTA COLLEGE (OLC) TO SUPPORT AMERICAN INDIAN COLLEGE FUND FOR SCHOLARSHIP FUNDS FOR CHEYENNE RIVER STUDENTS:

Ms. Falcon-Chandler presented a referral from the Communications and External Relations Committee, without recommendation, regarding OLC's request to the American Indian College Fund (A*CF) for additional scholarship support for Cheyenne River students. Mr. Shortbull explained that since the closing of Si Tanka University, OLC was providing educational services to 112 students on the Cheyenne River reservation who had been attending Si Tanka University. He felt that it was appropriate to provide additional scholarship funds for these students since they were not part of the OLC student base on which the A*CF scholarship distributions were made. Mr. Shortbull further explained that the A*CF Board had asked that he seek the support of the AIHEC Board of Directors for this request.

MOTION: Dr. McDonald moved that the AIHEC Board of Directors support a request from Oglala Lakota College that the American Indian College Fund provide a total of \$25,000 to OLC for scholarships for 112 Cheyenne River students. The request of \$25,000 is for the academic year 2006-2007.

OUTCOME: By a show of hands, 11 voted in favor and 16 voted against. The motion was defeated.

ESTABLISHMENT OF A FUND TO ADDRESS UNIQUE TCU SITUATION:

MOTION: Mr. Ferlin Clark moved that the AIHEC Board of Directors make a recommendation to the American Indian College Fund

that a fund be established to address special needs of tribal college students.

OUTCOME: The motion was agreed to by voice vote, with Mr. Bordeaux voting in opposition.

RECOMMENDATION TO PROVIDE SUPPORT TO AIHEC STUDENT CONGRESS:

Ms. Falcon-Chandler reported that the Committee recommended that AIHEC's Director of Finance and Administration provide general financial guidance and informational support, as requested, to the AIHEC Student Congress.

Membership and Accreditation Committee.

Dr. Verna Fowler, chair of the Membership and Accreditation Committee, presented that committee's report. She said that the Committee had no motions to forward to the Board of Directors. Dr. Fowler reported that AIHEC staff has begun a comprehensive review and rewrite of AIHEC's bylaws as directed by the Committee. The committee reviewed the staff recommendations and made additional recommendations for changes. Staff will now work with a small working group established by the Committee to complete work on the organizations bylaws. The Committee will then review this work and forward a final draft to the full Board for consideration and adoption at the spring 2007 Board of Directors meeting. Dr. Fowler noted that the committee, per the request of President Crazy Bull, will also draft a code of ethics. The committee established a working group comprised of Dr. Joe McDonald and Mr. Marlin Spoonhunter to work with AIHEC staff to draft a code of ethics for consideration at the spring 2007 committee meeting. Dr. Fowler concluded her report by stating that she wished to relinquish the chair of the Membership and Accreditation Committee, a position that she has held for several years.

Research Committee.

Cheryl Crazy Bull, Chair of the Research Committee, presented that committee's report. Further, she announced that Dr. Lindquist Mala will serve as the new chair of the Research Committee.

OWNERSHIP OF THE "BUILDING TRIBAL COMMUNITIES" REPORT:

Committee members expressed concern that the "Building Tribal Communities Report on Tribal Colleges" being prepared by Dr. Paul Boyer adequately reflect who TCUs are. Concerns were also voiced that certain publications and reports should be owned by the collective body of TCUs, which is AIHEC. The committee determined that AIHEC, as a collective body, needs to retain and assert ownership and oversight of this project to ensure all models are

included, data sources are valid and relevant to TCUs, and that a formal review process be established and implemented.

MOTION: Ms. Crazy Bull moved that AIHEC maintain its ownership of the “Building Tribal Communities” (formerly known as the New Meriam Report).

OUTCOME: The motion passed by voice vote.

STEM Committee.

In the absence of a committee chair, Dr. McDonald presented the STEM Committee report. He reported that the committee had no motions to forward to the Board of Directors. Dr. McDonald announced that Dr. James Davis has agreed to serve as STEM Committee Chairman.

Athletic Committee.

Dr. Karen Swisher, Athletic Committee Chair, presented that committee’s report. She noted that the committee had no motions to forward to the Board of Directors. She distributed a survey developed by the committee about student athletic programs and intercollegiate competitions. The information from this survey will be used by the Athletic Committee and Athletic Commission to plan future intercollegiate competitions among the TCUs. Presidents were asked to take a few minutes during the Board meeting to complete the survey.³ Dr. Swisher also reported that the committee agreed to work closely with the AIHEC Student Congress to develop standards for other student competitions.

Public Programs Committee.

Dr. David Yarlott, Chair of the Public Programs Committee, presented that committee’s report.

Announcements:

Dr. Yarlott announced that President Leah Carpenter of Leech Lake Tribal College was one of the seven 2006 National TRIO Achievers award recipients.

He reported that Mr. Phil Baird (United Tribes Technical College) and Mr. Terry Tatsey (Blackfeet Community College) had been elected to represent the 1994 Land Grant Institutions on the National Association of State Universities and Land Grant Colleges (NASULGC) Policy Board of Advisors.

President Crazy Bull further announced that Dr. Yarlott was a 2006 regional TRIO achievers award recipient.

³ See Appendix B for survey outcomes, as compiled by AIHEC staff.

Chairman Yarlott presented the following motions approved by the Committee and forwarded to the Board for consideration.

INCREASING UNDERSTANDING OF STUDENT SUPPORT SERVICES NEEDS AT TCUs:

Committee members expressed concern that the Department of Education staff does not have an adequate understanding of the unique Student Support Services needs at TCUs and the critical need for sustained funding to support those culturally-relevant and holistic needs. TCU student services staff have collectively requested assistance from AIHEC in this regard.

MOTION: Dr. Yarlott moved that the AIHEC Central Office work with the U.S. Department of Education to assist the Department in understanding and meeting the Student Support Services needs at Tribal Colleges and Universities.

OUTCOME: The motion was agreed to by voice vote.

DEVELOPMENT OF A CONCEPT PAPER FOR THE W.K. KELLOGG FOUNDATION:

The committee was made aware that the new president of the W.K. Kellogg Foundation may be interested in funding an innovative proposal for Tribal Colleges and Universities. However, AIHEC must first identify the priorities and needs of TCUs and develop and submit a proposal with innovative strategies to address those needs by December 31, 2006.⁴

MOTION: Dr. Yarlott moved that AIHEC convene a working group to complete the following by December 31, 2006:

- 1) Identify priority needs of Tribal Colleges and Universities; and
- 2) Prepare a concept paper to be submitted to the W.K. Kellogg Foundation that outlines innovative activities and programs to be funded by the Foundation and other private sector sources.

OUTCOME: The motion was agreed to by voice vote.

Volunteers for working group included: Drs. McDonald, Lindquist Mala, Bordeaux, Fowler, Messrs. Clark and Mr. Parish, and Ms. Diane Reyna.

X. AIHEC AIMS DATA COLLECTION INITIATIVE.

Carrie Billy, AIHEC Deputy Director, and Robyn Hiestand, AIHEC-AIMS project manager, presented an update on the initiative.

⁴ Issue Update: *During the Fall 2006 A*CF Board of Directors meeting, Mr. Rick Williams convened a small group of TCU presidents to solicit ideas. A draft concept paper was provided to AIHEC, which was subsequently submitted to the W.K. Kellogg Foundation without discussion. To avoid confusion with the Foundation, AIHEC did not formally submit a separate document.*

APPROVAL OF AIHEC STRATEGIC PLAN.

Ms. Billy reviewed the elements of the new AIHEC Strategic Plan, including the vision, mission statement, and priority areas. The new plan is the result of meetings and work done over the past 18 months by AIHEC members and staff.⁵

MOTION: Mr. Parish moved that the Board of Directors adopt the Strategic Plan as presented.

OUTCOME: The motion was agreed to by voice vote.

XI. WHITCU REPORT. Ms. Deborah Cavett, Executive Director of the Office of the White House Initiative on Tribal Colleges and Universities (WHITCU) presented a report on recent activities of that office. She reported that James Hafer from Chief Dull Knife College is now working in the WHITCU office on a 10-month IPA. She indicated that a notice will be sent from the WHITCU office to all Federal agencies requesting their 2006-2008 three-year plans, as required under the Executive Order. She further reported that Dr. John Phillips has been contracted to write the next report of Federal agencies activities relating to Tribal Colleges and Universities, as required under the Executive Order. Ms. Cavett announced that WHITCU has organized a technical assistance workshop to be held in Las Vegas, NV on November 28-29, 2006. She stated that TCUs can use funding from Federal science and technology grants to send participants to the workshop.

XII. AMERICAN INDIAN COLLEGE FUND REPORT. Mr. Richard Williams, President of the American Indian College Fund, presented a brief report on recent activities of the College Fund. He noted that all tribal colleges will be receiving a list of 10,000 names, which represent all donors to the College Fund in past three years. The colleges are free to use this list, but should keep it confidential. Mr. Williams also discussed the student art contest for the next Pendleton blanket and the new television commercial, which is being aired by 250 stations nationwide. He also mentioned the upcoming gala in New York City.

Vacancy on the College Fund Board: Mr. Williams announced that there was a need for the AIHEC Board of Directors to fill a vacancy on the College Fund Board for the remainder of Dr. William Lonewolf's term. Dr. James Shanley and Dr. Laurel Vermillion were nominated. Dr. Vermillion was elected by paper ballot to fill the vacancy.

XIII. AIHEC STUDENT CONGRESS. Mr. Julian Many Hides, President of the AIHEC Student Congress, presented a brief report on recent activities of the Student Congress, including an amendment to the Student Congress

⁵ See Appendix C for a copy of the AIHEC Strategic Plan and accompanying documents.

Constitution and Bylaws. The amendment provides for the suspension and removal from office of members of the Student Congress Association. A question was raised whether changes to their bylaws need to be approved by the AIHEC Board of Directors. Ms. Terry Jacobs, Treasurer of the AIHEC Student Congress, distributed a statement of revenues and expenses for the period April 1, 2002 – August 31, 2006 and briefly discussed the report.

XIV. NACIE UPDATE. Dr. Lindquist Mala presented an update on National Advisory Council on Indian Education (NACIE) by distributing a copy of the annual report. She mentioned the vacancy for a Director, Office of Indian Education (OIE), Department of Education, closed on Monday, October 16 and said that council members are hoping for a strong pool of qualified Indian candidates.

XV. ELECTION OF 2006-2007 OFFICERS: The following individuals received nominations from the floor and were subsequently elected to serve as the officers (Executive Committee) of the American Indian Higher Education Consortium for coming year (2006-2007):

President:	Cheryl Crazy Bull
Vice President	Ferlin Clark
Secretary	Cynthia Lindquist Mala
Treasurer	James Shanley
Member At-Large	Thomas Shortbull

XVI. EXECUTIVE SESSION. President Crazy Bull convened the board in executive session to discuss the renewal of the Executive Director's contract.

MOTION: Dr. McDonald moved to accept the contract as presented by President Crazy Bull, with the verifications that were discussed.

OUTCOME: The motion was agreed to by voice vote.

President Crazy Bull reconvened the Board in regular session at approximately 1:15 p.m.

XVII. HONORING FOR DR. KAREN SWISHER. An honoring ceremony was held for Dr. Karen Swisher, who is retiring at the end of the year, after serving seven years as the President of Haskell Indian Nations University, Lawrence, KS. Mr. Baird sang an honor song and President Crazy Bull presented Dr. Swisher with a gift from AIHEC.

XVIII. ADJOURNMENT.

MOTION: Dr. McDonald moved that the meeting be adjourned.

OUTCOME: The motion was agreed to by voiced vote.

Accordingly, President Crazy Bull adjourned the 2006 Fall Meeting of the AIHEC Board of Directors at 1:45 p.m.

Minutes prepared by AIHEC staff.

Executed and acknowledged by the undersigned being the Secretary of the Corporation.

Dr. Cynthia Lindquist Mala, Secretary
American Indian Higher Education Consortium

Date